

PPM vs. PM Skills Matrix

Skill Area	Project Portfolio Management (PPM)	Project Management (PM)
Strategic Alignment	Evaluates projects against organizational strategy	Understands how the project supports business goals
Decision-Making	Makes investment, prioritization, and resource allocation decisions	Makes tactical decisions that affect the scope, timeline, and budget of a single project
Resource Management	Balances resources across multiple projects; resolves competing demands	Manages resources assigned to a single project; adapts to resource changes mandated by the portfolio manager
Financial Acumen	Manages portfolio budgets and ROI	Tracks project-level costs and forecasts
Risk Management	Identifies systemic and cross-project risks	Manages risks and issues within a single project
Performance Tracking	Monitors the health of the full project portfolio by reviewing KPIs and trends	Tracks scope and quality for one project
Scope of Planning	Long-term, enterprise-level planning	Short- to medium-term project planning

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